#### Translation

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# Summary of Consolidated Financial Results for the Six Months Ended September 30, 2021 (Based on Japanese GAAP)

November 5, 2021

Company name: TAYCA CORPORATION

Stock exchange listing: Tokyo

Stock code: 4027 URL https://www.tayca.co.jp/

Representative: Representative: Hirofumi Yamazaki

President Executive Officer

Managing Executive Officer

Inquiries: General Manager Yasuyuki Nakatsuka TEL 06-6943-6401

General Affairs Department

Scheduled date to file Quarterly Securities Report: November 12, 2021 Scheduled date to commence dividend payments: December 2, 2021

Preparation of supplementary material on quarterly financial results: No Holding of quarterly financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2021 (from April 1, 2021 to September 30, 2021)

#### (1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2021	22,040	14.4	1,942	7.5	2,132	57.1	1,614	67.3
Six months ended September 30, 2020	19,268	(14.3)	1,807	(40.3)	1,357	(54.1)	964	(52.1)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2021	69.66	=
Six months ended September 30, 2020	41.64	=

### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2021	70,924	51,507	72.1	2,206.84
As of March 31, 2021	69,177	50,230	72.1	2,152.62

#### 2. Cash dividends

	Annual dividends per share						
	1st quarter-end	Total					
	Yen	Yen	Yen	Yen	Yen		
Year ended March 31, 2021	-	18.00	_	18.00	36.00		
Year ending March 31, 2022	-	18.00					
Year ending March 31, 2022 (Forecast)			_	18.00	36.00		

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

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	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	45,000	17.2	2,600	(11.2)	3,000	9.5	2,100	9.0	90.61

#### 4. Notes

(1) Changes in significant subsidiaries during the six months ended September 30, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes Changes in accounting policies due to other reasons: No Changes in accounting estimates: No

Restatement of prior period financial statements: No

#### (4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total named of issued shares at the end of the period (mercang treasury shares)							
As of September 30, 2021	25,714,414 shares	As of March 31, 2021	25,714,414 shares				
Number of treasury shares at the end of the	period						
As of September 30, 2021	2,538,952 shares	As of March 31, 2021	2,538,667 shares				
Average number of shares during the period (cumulative from the beginning of the fiscal year)							
Six months ended September 30, 2021	23,175,622 shares	Six months ended September 30, 2020	23,176,075 shares				

## **Quarterly consolidated financial statements Consolidated balance sheets**

As of March 31, 2021	As of September 30, 2021
	715 07 5 promo 07 5 0, 2027
13,329	13,187
11,395	13,018
7,164	8,185
1,116	1,076
3,342	3,343
634	364
(2)	(2)
36,979	39,174
6,724	6,613
7,774	7,224
3,125	3,480
17,624	17,317
1,536	1,524
230	199
1,767	1,724
-	
11,797	11,494
1,032	1,233
(23)	(20)
12,806	12,707
32,198	31,750
69,177	70,924
	11,395 7,164 1,116 3,342 634 (2) 36,979  6,724 7,774 3,125 17,624  1,536 230 1,767  11,797 1,032 (23) 12,806 32,198

	As of March 31, 2021	As of September 30, 2021
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,914	4,670
Short-term borrowings	2,415	2,670
Income taxes payable	442	659
Provision for bonuses	350	342
Other	2,875	3,251
Total current liabilities	9,999	11,594
Non-current liabilities		
Long-term borrowings	4,038	3,064
Retirement benefit liability	3,152	3,167
Other	1,757	1,590
Total non-current liabilities	8,948	7,822
Total liabilities	18,947	19,417
Net assets		
Shareholders' equity		
Share capital	9,855	9,855
Capital surplus	6,766	6,766
Retained earnings	29,551	30,748
Treasury shares	(2,459)	(2,459)
Total shareholders' equity	43,714	44,911
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,370	6,158
Deferred gains or losses on hedges	61	108
Foreign currency translation adjustment	(187)	20
Remeasurements of defined benefit plans	(71)	(53)
Total accumulated other comprehensive income	6,173	6,232
Non-controlling interests	341	362
Total net assets	50,230	51,507
Total liabilities and net assets	69,177	70,924

# Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

## **Consolidated statements of income (cumulative)**

	Six months ended	Six months ended
	September 30, 2020	September 30, 2021
Net sales	19,268	22,040
Cost of sales	14,431	17,134
Gross profit	4,837	4,905
Selling, general and administrative expenses	3,029	2,963
Operating profit	1,807	1,942
Non-operating income	<u>-                                      </u>	·
Interest income	5	0
Dividend income	118	107
Foreign exchange gains	_	45
Other	38	57
Total non-operating income	162	211
Non-operating expenses		
Interest expenses	25	14
Loss on abandonment of inventories	11	2
Foreign exchange losses	0	_
Costs related to the suspension of operations	560	_
Other	13	3
Total non-operating expenses	612	20
Ordinary profit	1,357	2,132
Extraordinary income		
Compensation for forced relocation	180	_
Gain on sales of investment in capital	_	67
Gain on cancellation of leases	_	21
Total extraordinary income	180	88
Extraordinary losses		
Loss on retirement of non-current assets	143	42
Head office relocation expenses	11	_
Total extraordinary losses	154	42
Profit before income taxes	1,383	2,179
Income taxes - current	387	606
Income taxes - deferred	17	(61)
Total income taxes	404	544
Profit	978	1,634
Profit attributable to non-controlling interests	13	20
Profit attributable to owners of parent	964	1,614

## Consolidated statements of comprehensive income (cumulative)

	Six months ended	Six months ended	
	September 30, 2020	September 30, 2021	
Profit	978	1,634	
Other comprehensive income			
Valuation difference on available-for-sale securities	1,229	(212)	
Deferred gains or losses on hedges	42	46	
Foreign currency translation adjustment	(120)	208	
Remeasurements of defined benefit plans, net of tax	13	17	
Total other comprehensive income	1,165	59	
Comprehensive income	2,144	1,694	
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	2,142	1,673	
Comprehensive income attributable to non-controlling	2	21	
interests	2	21	

## Consolidated statements of cash flows

Cash flows from operating activities         September 30, 2020         Cash material activities           Profit before income taxes         1,383         2,179           Depreciation         1,080         1,537           Amoritzation of goodwill         114         117           Compensation for forced relocation         (180)         —           Interest and dividend income         (124)         (107)           Interest expenses         25         14           Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in inventories         (914)         (949)           Increase (dicrease) in inventories         (914)         (949)           Increase (dicrease) in inventories         (914)         (949)           Increase (dicrease) in inventories         (914)         (949)           Interest and dividends received         124         107		Six months ended	Six months ended
Cash flows from operating activities         1,383         2,179           Profit before income taxes         1,080         1,537           Depreciation         1,080         1,537           Amortization of goodwill         114         117           Compensation for forced relocation         (180)         —           Interest and dividend income         (124)         (107)           Interest expenses         25         14           Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in inventories         (914)         (949)           Increase (decrease) in inventories         (914)         (949)           Increase (increase) in inventories         (914)         (949)           Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest and dividends received         124         107           Interest and dividends received         124         107           Interest and dividends received         124 <th></th> <th></th> <th></th>			
Profit before income taxes         1,383         2,179           Depreciation         1,080         1,537           Amortization of goodwill         114         117           Compensation for forced relocation         (180)         —           Interest and dividend income         (124)         (107)           Interest and dividend income         (124)         (107)           Interest expenses         25         14           Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in inventories         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest and dividends received         124         107           Interest paid         (864)         3233           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of property, plant and equipment	Cash flows from operating activities		
Amortization of goodwill         114         117           Compensation for forced relocation         (180)         —           Interest and dividend income         (124)         (107)           Interest expenses         25         14           Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         12         107           Interest and dividends received         12         107           Interest paid         (25)         (14           Income taxes paid         (864)         3233           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities		1,383	2,179
Amortization of goodwill         114         117           Compensation for forced relocation         (180)         —           Interest and dividend income         (124)         (107)           Interest expenses         25         14           Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         12         107           Interest and dividends received         12         107           Interest paid         (25)         (14           Income taxes paid         (864)         3233           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities	Depreciation		
Interest and dividend income         (124)         (107)           Interest expenses         25         14           Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Net cash provided by (used in) investing activities         (1,876)         (976)           Cash dlows from long-term borrowings         (556)         (976)	-	114	117
Interest expenses   25   14     Decrease (increase) in trade receivables   2,261   (1,593)     Decrease (increase) in inventories   (914)   (949)     Increase (decrease) in trade payables   (1,031)   706     Other, net   307   821     Subtoal   2,922   2,726     Interest and dividends received   1124   107     Interest paid   (25)   (14)     Income taxes paid   (864)   (323)     Net cash provided by (used in) operating activities   (1,581)   (1,240)     Purchase of property, plant and equipment   (1,581)   (1,240)     Purchase of investment securities   (3)   (3)     Other, net   (290)   (213)     Net cash provided by (used in) investing activities   (1,876)   (1,456)     Cash flows from financing activities   (1,876)   (1,456)     Net increase (decrease) in short-term borrowings   3,000   - (2,476)     Proceeds from long-term borrowings   3,000   - (2,476)     Proceeds from sale of treasury shares   0   (- 0,476)     Proceeds from sale of treasury shares   0   (- 0,476)     Dividends paid   (508)   (415)     Other, net   (1,50)   (3,476)     Other, net   (3,50)   (3,476)     Proceeds from sale of treasury shares   0   (- 0,476)     Proceeds from sale of treasury shares   0   (- 0,476)     Dividends paid   (508)   (415)     Other, net   (1,50)   (3,476)     Other, net   (1,50)   (3,476)     Dividends paid   (508)   (415)     Other, net   (1,50)   (3,476)     Other, net   (1,50)   (3,476)     Dividends paid   (508)   (415)     Other, net   (1,50)   (3,476)     Dividends paid   (508)   (415)     Other, net   (1,50)   (3,476)     Dividends paid   (508)   (1,50)     Other, net   (1,50)   (3,476)     Dividends paid   (508)   (4,50)     Other, net   (3,50)   (3,50)     Dividends paid   (508)   (4,50)     Other, net   (3,50)   (3,50)     Other, net   (3,50)   (3,50)     Dividends paid   (508)   (4,50)     Other, net   (3,50)   (3,50)     Dividends paid   (508)   (3,50)     Other, net   (3,50)   (3,50)     Dividends paid   (508)   (3,50)     Dividends paid   (508)   (3,50)     Dividends paid   (508)   (3,50)     Divi	Compensation for forced relocation	(180)	=
Decrease (increase) in trade receivables         2,261         (1,593)           Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest paid         (25)         (14)           Income taxes paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (3)         (3)         (3)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Proceeds from fong citivities         3,000         -           Repayments of long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -	Interest and dividend income	(124)	(107)
Decrease (increase) in inventories         (914)         (949)           Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest paid         (25)         (14)           Income taxes paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Proceeds from slong-term borrowings         3,000         -           Pepayments of long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Other, net <td>Interest expenses</td> <td>25</td> <td>14</td>	Interest expenses	25	14
Increase (decrease) in trade payables         (1,031)         706           Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest paid         (25)         (14)           Income taxes paid         (864)         323           Net cash provided by (used in) operating activities         864         323           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         (1,876)         (1,456)           Net increase (decrease) in short-term borrowings         116         237           Proceeds from long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Other, net         (15)         (62)           Net cash provided by (used in) financing a	Decrease (increase) in trade receivables	2,261	(1,593)
Other, net         307         821           Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest paid         (25)         (14)           Income taxes paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Proceeds from long-term borrowings         3,000         -           Net increase (decrease) in short-term borrowings         3,000         -           Proceeds from long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Other, net         (15)         (62)           Other, net         (15) </td <td>Decrease (increase) in inventories</td> <td>(914)</td> <td>(949)</td>	Decrease (increase) in inventories	(914)	(949)
Subtotal         2,922         2,726           Interest and dividends received         124         107           Interest paid         (25)         (14)           Income taxes paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Net increase (decrease) in short-term borrowings         3,000         -           Net increase (decrease) in short-term borrowings         3,000         -           Repayments of long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Other, net         (15)         (62)           Net	Increase (decrease) in trade payables	(1,031)	706
Interest and dividends received   124   107     Interest paid   (25)   (14)     Income taxes paid   (864)   (323)     Net cash provided by (used in) operating activities   2,156   2,496     Cash flows from investing activities   2,156   (1,581)   (1,240)     Purchase of property, plant and equipment   (1,581)   (1,240)     Purchase of investment securities   (3)   (3)     Other, net   (290)   (213)     Net cash provided by (used in) investing activities   (1,876)   (1,456)     Cash flows from financing activities   (1,876)   (1,456)     Cash flows from financing activities   (1,876)   (1,456)     Proceeds from long-term borrowings   116   237     Proceeds from long-term borrowings   (556)   (976)     Proceeds from sale of treasury shares   (0)   (0)     Dividends paid   (508)   (415)     Other, net   (15)   (62)     Net cash provided by (used in) financing activities   2,036   (1,217)     Effect of exchange rate change on cash and cash equivalents   2,295   (141)     Cash and cash equivalents at beginning of period   10,713   13,250	Other, net	307	821
Interest paid         (25)         (14)           Income taxes paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Proceeds from financing activities         3,000         -           Repayments of long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Other, net         (15)         (62)           Net cash provided by (used in) financing activities         2,036         (1,217)           Effect of exchange rate change on cash and cash equivalents         (21)         36           Net increase (decrease) in cash and cash equivalents         2	Subtotal	2,922	2,726
Income taxes paid         (864)         (323)           Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         Total (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Net increase (decrease) in short-term borrowings         3,000         -           Proceeds from long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Obividends paid         (508)         (415)           Other, net         (15)         (62)           Net cash provided by (used in) financing activities         2,036         (1,217)           Effect of exchange rate change on cash and cash equivalents         (21)         36           Net increase (decrease) in cash and cash equivalents         2,295         (141)           Cash and cash equi	Interest and dividends received	124	107
Net cash provided by (used in) operating activities         2,156         2,496           Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Net increase (decrease) in short-term borrowings         3,000         -           Proceeds from long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Other, net         (150)         (62)           Other, net         (15)         (62)           Net cash provided by (used in) financing activities         2,036         (1,217)           Effect of exchange rate change on cash and cash equivalents         (21)         36           Net increase (decrease) in cash and cash equivalents         2,295         (141)           Cash and cash equivalents at beginning of period         10,713         13,250	Interest paid	(25)	(14)
Cash flows from investing activities         (1,581)         (1,240)           Purchase of property, plant and equipment         (3)         (3)           Purchase of investment securities         (290)         (213)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Net increase (decrease) in short-term borrowings         3,000         -           Proceeds from long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Other, net         (15)         (62)           Net cash provided by (used in) financing activities         2,036         (1,217)           Effect of exchange rate change on cash and cash equivalents         (21)         36           Net increase (decrease) in cash and cash equivalents         2,295         (141)           Cash and cash equivalents at beginning of period         10,713         13,250	Income taxes paid	(864)	(323)
Purchase of property, plant and equipment         (1,581)         (1,240)           Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         116         237           Proceeds from long-term borrowings         3,000         -           Repayments of long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Dividends paid         (508)         (415)           Other, net         (15)         (62)           Net cash provided by (used in) financing activities         2,036         (1,217)           Effect of exchange rate change on cash and cash equivalents         (21)         36           Net increase (decrease) in cash and cash equivalents         2,295         (141)           Cash and cash equivalents at beginning of period         10,713         13,250	Net cash provided by (used in) operating activities	2,156	2,496
Purchase of investment securities         (3)         (3)           Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         The company of the co	Cash flows from investing activities		
Other, net         (290)         (213)           Net cash provided by (used in) investing activities         (1,876)         (1,456)           Cash flows from financing activities         (1,876)         (1,456)           Net increase (decrease) in short-term borrowings         116         237           Proceeds from long-term borrowings         3,000         -           Repayments of long-term borrowings         (556)         (976)           Proceeds from sale of treasury shares         0         -           Purchase of treasury shares         (0)         (0)           Dividends paid         (508)         (415)           Other, net         (15)         (62)           Net cash provided by (used in) financing activities         2,036         (1,217)           Effect of exchange rate change on cash and cash equivalents         (21)         36           Net increase (decrease) in cash and cash equivalents         2,295         (141)           Cash and cash equivalents at beginning of period         10,713         13,250	Purchase of property, plant and equipment	(1,581)	(1,240)
Net cash provided by (used in) investing activities  Cash flows from financing activities  Net increase (decrease) in short-term borrowings  Proceeds from long-term borrowings  Repayments of long-term borrowings  Proceeds from sale of treasury shares  Purchase of treasury shares  Purchase of treasury shares  Other, net  Other, net  Cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (1,876)  (1,456)  (1,456)  (1,456)  (1,456)  (237  (416)  (556)  (976)		(3)	(3)
Cash flows from financing activities  Net increase (decrease) in short-term borrowings  Proceeds from long-term borrowings  Repayments of long-term borrowings  (556)  Proceeds from sale of treasury shares  0  Purchase of treasury shares  0)  Dividends paid  (508)  Other, net  (15)  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Cash and cash equivalents at beginning of period  10,713  116  237  117  117  118  118  119  119  119  11	Other, net	(290)	(213)
Net increase (decrease) in short-term borrowings116237Proceeds from long-term borrowings3,000-Repayments of long-term borrowings(556)(976)Proceeds from sale of treasury shares0-Purchase of treasury shares(0)(0)Dividends paid(508)(415)Other, net(15)(62)Net cash provided by (used in) financing activities2,036(1,217)Effect of exchange rate change on cash and cash equivalents(21)36Net increase (decrease) in cash and cash equivalents2,295(141)Cash and cash equivalents at beginning of period10,71313,250	Net cash provided by (used in) investing activities	(1,876)	(1,456)
Net increase (decrease) in short-term borrowings116237Proceeds from long-term borrowings3,000-Repayments of long-term borrowings(556)(976)Proceeds from sale of treasury shares0-Purchase of treasury shares(0)(0)Dividends paid(508)(415)Other, net(15)(62)Net cash provided by (used in) financing activities2,036(1,217)Effect of exchange rate change on cash and cash equivalents(21)36Net increase (decrease) in cash and cash equivalents2,295(141)Cash and cash equivalents at beginning of period10,71313,250	Cash flows from financing activities		
Repayments of long-term borrowings(556)(976)Proceeds from sale of treasury shares0-Purchase of treasury shares(0)(0)Dividends paid(508)(415)Other, net(15)(62)Net cash provided by (used in) financing activities2,036(1,217)Effect of exchange rate change on cash and cash equivalents(21)36Net increase (decrease) in cash and cash equivalents2,295(141)Cash and cash equivalents at beginning of period10,71313,250		116	237
Proceeds from sale of treasury shares 0 0 — Purchase of treasury shares (0) (0) Dividends paid (508) (415) Other, net (15) (62) Net cash provided by (used in) financing activities 2,036 (1,217) Effect of exchange rate change on cash and cash equivalents (21) 36 Net increase (decrease) in cash and cash equivalents 2,295 (141) Cash and cash equivalents at beginning of period 10,713 13,250	Proceeds from long-term borrowings	3,000	_
Purchase of treasury shares (0) (0) Dividends paid (508) (415) Other, net (15) (62) Net cash provided by (used in) financing activities 2,036 (1,217)  Effect of exchange rate change on cash and cash equivalents (21) 36  Net increase (decrease) in cash and cash equivalents 2,295 (141)  Cash and cash equivalents at beginning of period 10,713 13,250	Repayments of long-term borrowings	(556)	(976)
Dividends paid (508) (415) Other, net (15) (62) Net cash provided by (used in) financing activities 2,036 (1,217)  Effect of exchange rate change on cash and cash equivalents (21) 36  Net increase (decrease) in cash and cash equivalents 2,295 (141)  Cash and cash equivalents at beginning of period 10,713 13,250	Proceeds from sale of treasury shares	0	_
Other, net (15) (62)  Net cash provided by (used in) financing activities 2,036 (1,217)  Effect of exchange rate change on cash and cash equivalents (21) 36  Net increase (decrease) in cash and cash equivalents 2,295 (141)  Cash and cash equivalents at beginning of period 10,713 13,250	Purchase of treasury shares	(0)	(0)
Net cash provided by (used in) financing activities2,036(1,217)Effect of exchange rate change on cash and cash equivalents(21)36Net increase (decrease) in cash and cash equivalents2,295(141)Cash and cash equivalents at beginning of period10,71313,250	Dividends paid	(508)	(415)
Effect of exchange rate change on cash and cash equivalents  (21)  Net increase (decrease) in cash and cash equivalents  2,295  (141)  Cash and cash equivalents at beginning of period  10,713  13,250	Other, net	(15)	(62)
Net increase (decrease) in cash and cash equivalents2,295(141)Cash and cash equivalents at beginning of period10,71313,250	Net cash provided by (used in) financing activities	2,036	(1,217)
Cash and cash equivalents at beginning of period 10,713 13,250	Effect of exchange rate change on cash and cash equivalents	(21)	36
	Net increase (decrease) in cash and cash equivalents	2,295	(141)
	Cash and cash equivalents at beginning of period	10,713	13,250
		13,008	13,108